



News Release

31 July, 2026

Nakano Corporation

Nakano Singapore Awarded Contract for New Office Development at Changi Airport Terminal 3

Nakano Singapore (Pte) Ltd (Location: The Adelphi, 179803 Singapore; Representative: Kiyoshi Kataoka; hereinafter “Nakano Singapore”), a subsidiary of 93-year-old company Nakano Corporation (Headquarters: Chiyoda-ku, Tokyo; Representative Director and President: Takashi Iizuka; hereinafter the “Company”), was awarded the Changi Airport Terminal 3 New Office Development from Changi Airport Group (Singapore) Pte. Ltd.

The award reflects the Client’s high regard for Nakano Singapore’s experience and track record in Early Contractor Involvement (ECI) ^{*1} and Collaborative Contracting ^{*2}.



Perspective Image of “Changi Airport Terminal 3 New Office Development”

^{*1} ECI (Early Contractor Involvement): A project delivery approach in which the contractor participates from the design stage and provides technical expertise and support.

^{*2} Collaborative Contracting: A contractual framework in which the client and contractor work as equal partners, sharing risks and benefits while cooperating toward the successful delivery of the project.

■ About the Project

Located on the landside of Terminal 3, the project involves the construction of a six-story office building above an existing three-level underground carpark and provides purpose-built workspace to meet the growing demand from airlines, airport partners, and other businesses seeking proximity to Changi Airport. The building is Changi Airport’s first stand-alone office block, with a dedicated drop-off bay and lift lobby. The construction will be carried out in two phases to minimize the impact on existing operations and will be integrated with a revamped

coach stand in phase 2.

Commenting on the project, Kiyoshi Kataoka, Managing Director of Nakano Singapore, said: "Being sited above an existing fully operational basement carpark while maintaining the continuous operation of the Terminal 3 coach bay, the project presents a unique set of construction challenges. Nakano Singapore is committed to delivering the project safely, minimizing disruption to airport operations and the travelling public. "

■ About Changi Airport

Changi Airport is one of Asia's most connected international aviation hubs, linking Singapore directly to about 170 cities globally, with close to 100 airlines operating more than 7,300 flights weekly. Jewel Changi Airport, a multi-dimensional lifestyle destination, opened in April 2019, bringing Changi Airport's shopping and dining offering to over 700 F&B and retail outlets. Changi Airport is the world's most awarded airport, having received over 700 accolades for its consistent and excellent airport staff service, passenger experience and safety standards.

■ Overview of the Project

Project name	Changi Airport Terminal 3 Office Building
Client	Changi Airport Group (Singapore) Pte. Ltd.
Architect	DCA Architects Pte Ltd
Location	65 Airport Boulevard, Singapore
Building	Steel Structure; Existing 3-level Basement, 6-storey Building above the Ground; Gross Floor Area 15,340 m ²
Building use	Office
Scheduled Completion	Phase 1: First half of 2028, Phase 2: Second half of 2028

■ Overview of Nakano Singapore

Headquarters	1 Coleman Street #10-03/04/05, The Adelphi, Singapore 179803
Founded	November 12, 1975
Employees	136 (as of March 31, 2026)

■ Overview of Nakano Corporation

Headquarters	NF Kudan 2-28, Kudankita 4-chime, Chiyoda-ku, Tokyo 102-0073, Japan
Founded	February 8, 1933
Established	December 19, 1942
Paid-in capital	¥5,061,678,686 (Number of shares outstanding: 34,498,097)
Employees	1,359 (consolidated); 790 (non-consolidated) (as of March 31, 2026)
Stock listing	Tokyo Stock Exchange Standard Market
Business description	Domestic construction business, international construction business, real estate business

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Nakano Corporation

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